

# Khmelnytskyi Investment Profile

**Daily**opportunities

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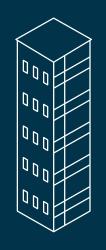
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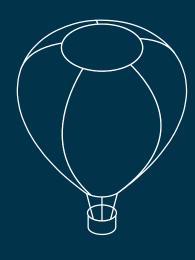
# Why Khmelnytskyi?











Strategic geographical location

Qualified labour force

The most affordable housing market

The largest trading center in Western Ukraine

Vivid cultural life

# Summary

Khmelnytskyi is a marketplace for innovation and opportunity. The city is one of the best places for doing business in Ukraine, which has dynamic development, progressive views and foresight of its residents. In 2020, according to FOCUS magazine, Khmelnytskyi was recognized as the first most comfortable city to live in Ukraine. The focus on such indicators as the level of medicine, safety, life expectancy and environmental situation.

Khmelnytskyi was selected to join the Open Government Partnership (OGP), an organization that brings together governments and societal leaders to create a more transparent, inclusive and participatory government.

The Parliamentary Assembly of the Council of Europe (PACE) appreciates the efforts of the city of Khmelnytskyi toward European integration, economic development, energy management and international cooperation, and in recognition it recently awarded the city with the Flag of Honour (2017), the Plaque of Honour (2019) and the Europe Prize (2021).

As an active member of the Eastern Partnership Initiative of the European Union's "Mayors for Economic Growth," the city is a main center of local economic growth in the region. The city promotes long-running businesses and comprehensively supports new business devel-opment. Trade and services, clothing produc-tion, food industry, construction, logistics, and the IT sector are in rapid development.

A reliable business ecosystem, skilled workforce, low-cost operating space, and excellent connectivity with other cities provide investors with a unique opportunity to tap into the city's potential.

# **Key Facts**

| Area  | 93.05 km²   |
|---|---|
| Time zone   | UTC +2  |
| Climate   | Temperate continental   |
| Accessibility   | By train – from Poland, Slovakia,<br>Romania, Bulgaria and Russia.<br>By bus – from more than 100<br>European cities.   |
| Population  | 274 602   |
| The average monthly gross wages and salaries  | € 9,599 / € 281   |
| Average gross monthly salary in industry  | €400  |
| National currency   | Hryvnya (UAH / 은)   |
| Average exchange rate of the hryvnya to the euro  | UAH 29.48 per EUR 1   |
| Number of enterprises   | 35,216  |
| The largest sectors of<br>the economy based<br>on the number of<br>enterprises                        | Trade and Services Engineering Industry Production of chemicals and chemical products Production of building materials Wood products, paper production and printing activities Textile production, clothing, leather goods and other materials Food processing industry |
| Capital investments (regional   | <b>)</b>  |
| Accumulated foreign direct investment in share capital of companies (2019)                            | \$ 27.4 mln   |
| Rating of Investment<br>attractiveness of<br>Khmelnytskyi city<br>in 2020 assigned<br>at the level of | invA+   |
| Information about<br>Khmelnytskyi   | khm.gov.ua<br>invest.khm.gov.ua   |

# **Transit Routs**



the safest city in Ukraine



the largest trading center in Western Ukraine



city is driven by small and medium enterprises



a junction of important transport routes



### efficient distances

it takes 20 minutes to get from one side of the city to the other



### the most affordable housing market

among regional centers of Western and Central Ukraine



### Ukrainian Routes

| H02      | H03 |
|----------|-----|
|          |     |
| Ternopil |     |

H25 Gorodychshe Starokostiantyniv

### European Routes

| 40     | E50          |
|--------|--------------|
|        | Brest        |
|        |              |
| resden | Nuremberg    |
|        |              |
|        |              |
|        | Ternopil     |
|        |              |
|        | Kropyvnytsky |
|        | Dnipro       |
|        |              |

Slonim Kobrin Dubno Ternopil Chernivtsi Siret Suceava Bucharest Kastanies Geopolitical Profile of the City



Khmelnytskyi is situated in Western Ukraine within the Podillia Upland on the Southern Buh River at the confluence with the Ploska River. Khmelnytskyi is a significant historical and modern economic and cultural center of the Podilla region. The city is the administrative center of Khmelnytskyi Oblast (region) and Khmelnytskyi Raion (district). The significant advantages of the city are its historical location at the crossroads of trade routes and geographical proximity to the eastern border of the European Union.

The city is located at a junction of important transport routes from Western Europe leading to Central Asia and from the Baltic states, towards the Black Sea and Turkey. These routes include: E50 (Brest-Makhachkala) and national value H03 (Zhytomyr-Chernivtsi). The city has access to the international routes E40 (Dunkirk-Volgograd) through Lviv, Kiev and Kharkiv and E85 (Klaipeda-Alexandroupolis) through Dubno, Ternopil,

Chernivtsi. *Khmelnytskyi* is part of the Baltic - Black Sea transport corridor "Go Highway" - Odessa - Gdansk in building of which Ukraine is actively involved.

In 2017 *Khmelnytskyi* became an associate member of the Silk Road Cities' Alliance.

The access to the central and southern regions of Ukraine is convenient due to consistent improvement of transport infrastructure, road and railway junctions. Kyiv is the capital and largest city of Ukraine and is four hours by car from *Khmelnytskyi*. Warsaw, Istanbul, Helsinki, Prague, Berlin, and Budapest can be reached in less than a day by car. One of the largest Ukrainian clothing markets is also in *Khmelnytskyi*. This market is well known throughout Ukraine as well as in Poland, Belarus, Moldova and other neighbors countries for its large territory and low prices. Urban markets are gradually turning into convenient and modern shopping and service complexes.



Kyiv, the capital and the largest city in Ukraine, is only 4 hours away from Khmelnytskyi.



Warsaw, Istanbul, Helsinki, Prague, Berlin, Budapest and Bucharest are within 24 hours via road transport.

|                  |          | Travel Time |            |
|------------------|----------|-------------|------------|
| Border Crossings | Distance | Rail        | Car        |
| Rava-Ruska       | 302 km   |             | 4 h 34 min |
| Chop             | 466 km   | 10 h 57 min | 7 h 21 min |
| Vadul-Siret      | 216 km   | 10 h 56 min | 3 h 43 min |

### **International Airports**

| Vinnytsia  | 134 km | 1 h 48 min | 2 h 14 min |
|--|--------|------------|------------|
| Vinnytsia International Airport, VIN                     |        |            |            |
| Lviv   | 255 km | 3 h 28 min | 4 h        |
| Lviv Danylo Halytskyi International Airport, LWO         |        |            |            |
| Kyiv   | 357 km | 4 h 16 min | 5 h        |
| Boryspil International Airport, KBP                      |        |            |            |
| lgor Sikorsky Kyiv International Airport (Zhuliany), IEV |        |            |            |
| Odessa   | 561 km | 6 h 29 min | 7 h 41 min |
| Odessa International Airport, ODS                        |        |            |            |

### Cities in Europe

| Warsaw     | 629 km  |             | 9 h 8 min   |  |
|------------|---------|-------------|-------------|--|
| Bratislava | 938 km  |             | 11 h 35 min |  |
| Budapest   | 771 km  |             | 10 h 18 min |  |
| Minsk      | 671 km  |             | 9 h 11 min  |  |
| Vilnius    | 826 km  |             | 11 h 16 min |  |
| Varna      | 899 km  | 17 h 46 min | 16 h 16 min |  |
| Berlin     | 1173 km |             | 12 h 42 min |  |
| Vienna     | 1039 km |             | 11 h 35 min |  |
| Bucharest  | 683 km  | 21 h 56 min | 10 h 28 min |  |
| Przemyśl   | 343 km  | 7 h 11 min  | 5 h 13 min  |  |
| Kosice     | 563 km  | 15 h 32 min | 8 h 44 min  |  |



# **Economic Data**

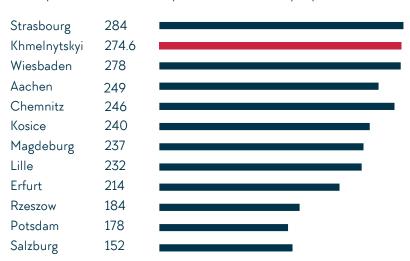
| Key Economic Data                                   | 2020                            |
|---|---------------------------------|
| Population density                                  | 3.037 people/km <sup>2</sup>    |
| Population  | 274,600                         |
| Volume of sales (products and services)             | € 13.9 billion /<br>€ 402.8 mln |
| Retail turnover                                     | € 19.7 billion / € 569,4 mln    |
| Volume of construction work completed               | € 2.2 billion / € 68.5 mln      |
| GDP in Khmelnytskyi region (oblast)                 | € 83.1 mln / € 2.45 mln         |
| GDP per capita in Khmelny-<br>tskyi region (oblast) | € 59,600 / € 2,000              |
| Consumer price index (for the oblast)               | 100.4                           |
| Number of the registered business entities          | 35,216                          |
| Average gross<br>monthly salary                     | € 9,599 / € 281                 |
| Average gross monthly salary in industry            | € 400                           |

>274,600 inhabitants

>35,200 businesses registered in the city

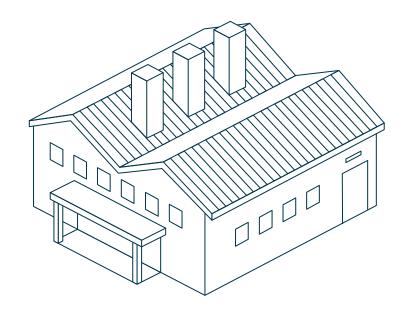
### The population of the city of Khmelnytskyi

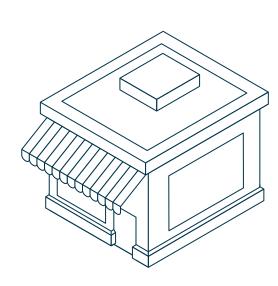
in comparison with other European cities, thousand people



### Age structure of the population of Khmelnitskyi

| <14 years | 14-35 years | 35-64 years | >65 years |
|-----------|-------------|-------------|-----------|
| 16%       | 31%         | 41% 7       | [12%      |
|           |             |             |           |





### Number of business entities

| 574         | 117         | 29,119        |
|-------------|-------------|---------------|
| small       | medium      | individual    |
| enterprises | enterprises | entrepreneurs |

| 5,406          |  |
|----------------|--|
| existing       |  |
| legal entities |  |

49.4%



### revenues to the budgets of all levels from small and medium enterprises from the total tax revenues of the city budget

### The share of the City in the economy of the region (2020), %

| Industrial products sales     | 34.3        |
|-------------------------------|-------------|
| Volume of capital investments | 32.6        |
| Exports of goods / services   | 19 / 26     |
| Import of goods / services    | 52.5 / 22.5 |
| Retail sales                  | 56.5        |

### Exports of goods / services, USD, mln

| 2016 | 71,1  |
|------|-------|
| 2017 | 101,7 |
| 2018 | 127,7 |
| 2019 | 125.1 |
| 2020 | 131.8 |

### Exports (January-September 2020, mln USD)

| products of plant origin                                 |   | 20.3   |
|--|---|--------|
| textile materials and textile products                   |   | 17.85  |
| polymeric materials, plastics                            |   | 13.56  |
| various industrial goods                                 |   | 7.9    |
| machines, equipment and mechanisms, electrical equipment |   | 7.5    |
| non-precious metals                                      |   | 6.1    |
| wood, products made of wood                              | _ | 1.2    |
| chemical industry products                               | 1 | 0.15   |
| vehicles, except rail transport                          | 1 | 0.13   |
| articles of stone, plaster, cement                       |   | 0.0075 |

# Railway Transport

68 railway routes

Khmelnytskyi - Kyiv

Some changes were made to the timetable during the year, but they did not result in any significant changes regarding the number of trains and lines served under a contract within the operator.



Khmelnytskyi – Lysychansk Khmelnytskyi – Vinnytsia (2 routes) Vorokhta – Khmelnytskyi – Kyiv Dnipro – Khmelnytskyi – Truskavets Zaporizhzhia – Khmelnytskyi – Lviv

Kamianets-Podilskyi – Khmelnytskyi – Kyiv Kyiv – Khmelnytskyi – Truskavets

Kyiv – Khmelnytskyi – Uzhhorod

Kyiv – Khmelnytskyi – Chernivtsi

Kyiv – Khmelnytskyi – Przemyśl

Kyiv – Khmelnytskyi – Rakhiv

Kyiv - Khmelnytskyi - Kamianets-Podilskyi

Kyiv – Khmelnytskyi – Vorokhta

Lviv – Khmelnytskyi – Kharkiv

Lviv – Khmelnytskyi – Kherson

Lviv – Khmelnytskyi – Cherkasy

Lviv - Khmelnytskyi - Odesa (2 routes)

Lviv - Khmelnytskyi - Moscow

Lviv – Khmelnytskyi – Mariupol

Lviv – Khmelnytskyi – Kyiv

Lviv – Khmelnytskyi – Novooleksiyivka Lviv – Khmelnytskyi – Zaporizhzhia

Lviv – Khmelnytskyi – Cherkasy

Mariupol – Khmelnytskyi – Lviv

Moscow – Khmelnytskyi – Lviv Novooleksiyivka – Khmelnytskyi – Lviv

Odesa – Khmelnytskyi – Uzhhorod

Odesa – Khmelnytskyi – Lviv (2 routes)

Odesa – Khmelnytskyi – Rakhiv

Odesa – Khmelnytskyi – Chernivtsi

Odesa – Khmelnytskyi – Przemyśl

Przemyśl – Khmelnytskyi – Odesa

Przemyśl – Khmelnytskyi – Kyiv

Rakhiv – Khmelnytskyi – Odesa

Rakhiv – Khmelnytskyi – Kyiv

Truskavets – Khmelnytskyi – Kyiv

Truskavets - Khmelnytskyi - Dnipro

Uzhhorod – Khmelnytskyi – Kyiv

Uzhhorod – Khmelnytskyi – Odesa Kharkiv – Khmelnytskyi – Lviv

Kherson – Khmelnytskyi – Lviv

Cherkasy – Khmelnytskyi – Lviv

Chernivtsi – Khmelnytskyi – Kyiv Chernivtsi – Khmelnytskyi – Odesa

# **Road Transport**

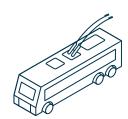
Local road conditions have been greatly improved and the existing road infrastructure is continuously being upgraded. Improvement of the urban transportation system (new parking structures, new overpasses, transport interchanges, reconstruction and repair of city roads) as well as reconstruction and opening of the airport are included in the strategic and operational goals of the Development Strategy of the City of Khmelnytskyi until 2025.

The City authorities continue to work on cycling infrastructure (construction of bike paths, bicycle lanes, pedestrian-bicycle zones, installation of bicycle parking facilities, bicycle parking racks). An automated monitoring system operates in the city to analyze urban electric and motor transport. Trolleybuses and buses are equipped with GPS trackers. There are four "smart" public bus stops with integrated arrival time dashboards, USB ports for recharging mobile devices, and free Wi-Fi.

# **Municipal Public Transport**

# 4th

among Ukrainian cities by criteria «Passengers comfort in public transport 2019»



114

trolleybuses

autonomous

trolleybuses

26

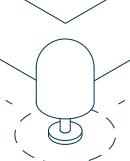
304 buses and minibuses

routes

Khmelnitsky municipal "Electrotrans" carries out passenger transportation

Passengers can use mobile applications and e-ticket cards. Other facilities include a journey planning option and maps showing vehicles online through the service "EasyWay" and "Transport of Khmelnytskyi" showing the city traffic in real time.

www.eway.in.ua/ua/cities/khmelnytskyi city.dozor.tech/ua/khmelnyckyi/city







# **Quality of Life**

According to the safety rating of Rating Sociological Group on behalf of the International Republican Institute's Center for Analisys and Sociological Research in 2020, Khmelnytskyi was recognized as the safest city among other Ukrainian cities. Khmelnytskyi also holds the leading position with the highest percentage of respondents who responded positively (68 percent) in terms of their own security.

The City is one of the most beautiful and greenest regional centers of Ukraine, lies along both sides of the Southern Buh RiverThe streets and squares of the City are filled with green chestnuts and linden trees, numerous flowerbeds and fountains.

Khmelnytskyi residents are satisfied with the place where they live, where they work, and how they spend their free time.

### 239 hectares

a total area of parks, squares, waterfront, with from 71.6 to 72.3 years

he average life expectancy is gradually increasing during the last five years.

According to the results of the fifth municipal survey of the International Republican Institute in Ukraine in 2019:

### 80%

of respondents approve the activity of the city authorities, which puts Khmelnytskyi on the 1st place among the regional centers of Ukraine according to the experience of cooperation with the city government

### 5th place

by the Quality Satisfaction Index

### 3rd place

by the level of diverse leisure opportunities

### 3rd place

in terms of opportunities for business

Khmelnytskyi has one of the lowest corruption rate indices in Ukraine

# **Municipal Services**

Khmelnytskyi is recognized as a leader in municipal solid waste management in Ukraine. Landfill gas is now being extracted and used to create green renewable energy. The Ecobus runs through the city's microdistricts to collect hazardous waste. The first underground garbage containers in the city were installed in 2018. Plans are underway to open Ukraine's first mechanical biologic treatment plant. By 2022, it is planned to open the first plant in Ukraine for mechanical and biological waste processing.

The inhabitants of our city are satisfied and have a greater comfort of living than those living in many other Ukrainian cities.

12

24

79

Gyms

113

232

145

Shooting ranges

Fitness facilities

Planar sports facilities

Other playgrounds

### **Sports Facilities**

| 1       |  |
|---------|--|
| Stadium |  |

m Football fields

1

Equestrian base

•

Athletics arenas

38

Sports surfaces

3

Rowing center

8

Swimming pools

**17** 

Tennis courts

# **Transportation**



**3rd**by the level of quality of the roads



3rd
by the level of convenience for pedestrians



3rd
in terms of comfort for people with disabilities





**5th**by the level of comfort for people with baby carriages







**6th**by the level of convenience for drivers of private cars



among regional centers of Ukraine by the level of quality of transport infrastructure



>25 % city residents use cars

# Cost of Living

### Taxi

~**22** / € 0.68 initial fee

~**€ 7** / **€** 0.242/ km in tariff within city limits

**~€ 15 /** € 0.43 / km in tariff outside the city: payment in both directions **€ 15** / € 0.37

single-journey ticket in paid parking zone

### Municipal transport tickets

Single-journey ticket

Trolleybus monthly ticket

€ 130 / € 4

standard

**€ 3.50** / € 0.11 trolleybus

**€ 5.00** / €0.16 **€50**/€1.6 bus, minibus children

student **€ 230** / € 7.2

organisation

**€70**/€22

| Cinema  |  |
|---------|--|
| tickets |  |

€ 60-80/ € 60-100/ € 1.9-2.5 € 1.9-3.1 standard standard

Theatre

tickets

€ 50/ € 35-40/ € 1.6 € 1.-1.35 reduced reduced

Sport

**~€ 120** / € 3.7 / hour squash

~**2.5-2.6** / hour swimming

~**250** / € 7.8 / hour tennis

**~€ 50** / € 1.6/ hour table tennis

~**250-250** / **4.7-7.8** / session horse riding

~**€ 150-230** / **€** 4.7-7.2 / hour bowling

~**2 60**/ € 1.9 / hour billiard sports

~**2 60-80** / **€**1.7-2.3 / hour skating

### Food

**~2 300-450** / **€** 8.6-13 price of a two-course meal plus appetizer and dessert at an upper-class restaurant in the center of the city of Khmelnytskyi

**~€ 200-350** / € 5.8-10 price of a two-course meal plus appetizer and dessert at a medium-class restaurant

### Hotel accommodation

**~€ 1500-3000** / € 43.2-86.4 / night **~€ 200** / € 5.7 / night the highest category numbers

~**21**-43.2 / night middle category numbers

~**2** 500-700 / € 14.4-21 / night econom category numbers

### Accommodation prices

for bed in hostel

~**2 300-400** / €8.6-11.5 / night motel (in Khmelnytskyi or on the outskirts of the city)

~**2 400-500** / **€**11.5-14.4 / night room in a private appartment

# Municipal Institutions

### Polyclinics and hospitals (52)

### **Public Hospitals**

Hospital with the Polyclinic of the Ministry of Interior of Ukraine

Khmelnytskyi Central District Hospital

Khmelnytskyi City Children's Hospital

Khmelnytskyi City Diagnostic and Treatment Center

Khmelnytskyi City Hospital

Khmelnytskyi City Infectious Diseases Hospital

Khmelnytskyi Regional Antituberculosis Dispensary

Khmelnytskyi Regional Cancer Dispensary

Khmelnytskyi Regional Cardiology Center

Khmelnytskyi Regional Children's Hospital

Khmelnytskyi Regional Hospital

Khmelnytskyi Regional Skin and Venereal Diseases Dispensary

Khmelnytskyi Regional Specialized Child Care Center "Berizka"

Khmelnytskyi Regional Veterans Hospital

Khmelnytskyi City Perinatal Center

Military Hospital

Polyclinic of the Ministry of Internal Affairs Department

The Bohdan Khmelnytskyi Health and Sanitary Department of the National Academy of the State Border Guard Service of Ukraine

### Public Polyclinics and Ambulatories

Ambulatories of General Practice of Family Medicine (7)

Khmelnytskyi Children's Dental Polyclinic

Khmelnytskyi City Associated Dental Polyclinic

Khmelnytskyi City Polyclinics (4)

Khmelnytskyi Regional Dental Polyclinic

Khmelnytskyi City Centers for Primary Health Care (2)

Khmelnytskyi District Center for Primary Health Care

Khmelnytskyi Regional Blood Transfusion Station

Khmelnytskyi Regional Psychoneurological Dispensary

Khmelnytskyi City Antituberculosis Dispensary

Polyclinic of the Security Service of Ukraine

### Private Medical Centers

"Peremoha". Medical Practice PSE

"Podillia". Medical Practice PSE

"Prestyzhmed", Medical Practice PSE

"Pryzma on", Medical Center

"Maliatko Plius", Private Children's Polyclinic

### Other

Khmelnytskyi Regional Center for Medical and Social Assessment

Khmelnytskyi City Ambulance Station

Khmelnytskyi Regional Center for Emergency and Disaster Medicine

Khmelnytskyi Regional Center for Prevention and Control of AIDS

Khmelnytskyi Regional Narcological Dispensary

Khmelnytskyi Regional Office of the Chief Medical Examiner

Khmelnytskyi Regional Special Medical Supply Base

State Anatomico-Pathological Center of Ukraine

### Police departments (5)

Head Department of National Police in Khmelnytskyi Region

Zarichansky Police Office in Khmelnytskyi

Pivdenno-zahidny Police Office in Khmelnytskyi

Khmelnytskyi City Police Office of Ukrainian National Police

Khmelnytskyi District Police Office of Ukrainian National Police

### Fire & Rescue Stations (4)

Main Department of the State Emergency Service of Ukraine in Khmelnytskyi Region

Independent State Fire Departments (2)

A part of a special fire machinery emergency rescue squad of the special purpose of the Main Department of the State Emergency Service of Ukraine in Khmelnytskyi Region



### Labour Market

Sectors including trade and services, transport, logistics and storage, engineering industry, garment industry, IT possess the highest employment potential in Khmelnytskyi.

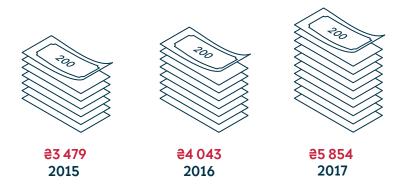
The highest employment growth is currently expected in food services, construction, transport, industry and logistics segments. In 2020, the average monthly salary in the city amounted to  $\frac{1}{2}$  9 599, (the average salary in Ukraine (10 340 UAH).

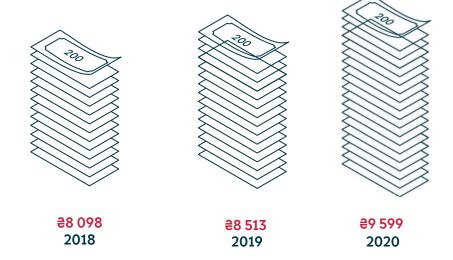
An additional advantage is the possibility to use the assistance of the labour market institutions, as they match employers with job seekers. The website of Khmelnytskyi Regional Employment Center (khm.dcz.gov.ua/) and a special service for job and personnel search, HeadHunter.UA, (khmelnitsky.hh.ua), work.ua (www.work.ua/jobs-khmelnytskyi/) contains useful information about vacancies, employees and featured jobs. Regional centers of the state employment service regularly publish reports on the current situation of the labour market in Khmelnytskyi and in the

What may encourage the opening of a business in Khmelnytskyi are relatively low labour and employment costs.

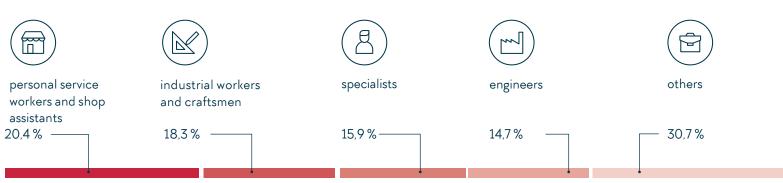
~14 % of the city population is actively searching for a job

### **Dynamics of Average Monthly Salary** of Full-Time Employees, UAH





### In 2020, most vacancies in Khmelnytskyi were offered for



### Majority of the new jobs in the period mentioned above were offered in the following spheres





### Education

Khmelnytskyi's human capital is another advantage. The City's higher education institutions provide study programs on hotel and restaurant business management, marketing, entrepreneurship, trade and stock exchange activity, service management, and tourism and trade. All of the institutions are open for cooperation with business entities, e.g. in the field of improving students' practical knowledge as it will help prepare them for the modern workplace.

According to the IRI research, in 2020, Khmelnytskyi ranked sixth among regional centers of Ukraine for quality education opportunities in different specialties and levels. Moreover, the City is ranked third for the quality level of school education and second in Ukraine for the quality of preschool education.

# Universities

Because of the high level of quality of life in the City and wide range of educational opportunities in technology, engineering, economics, social sciences and many others students choose Khmelnytskyi. Despite the decline in the total number of students in Ukraine, the number of students in Khmelnytskyi has remained steady. In total, there are more than 18,000 students enrolled in higher education institutions.

The City's universities are interested in improving the quality of educational services, attracting foreign students and offering wide range of training courses to provide the labour market with a capable workforce.



**52** pre-schools



general education institutions of different types

lyceums, colleges, gymnasiums, specialized secondary schools

13.609 children were enrolled in pre-schools in 2020

36.357 pupils were enrolled in secondary schools in 2020



18 higher education institutions

30 000 students

colleges, technical schools

universities, academies, institutes



out-of-school educational institutions

specialized preschool institutions

305 number of groups in pre-schools 111 number of workshops in pre-schools

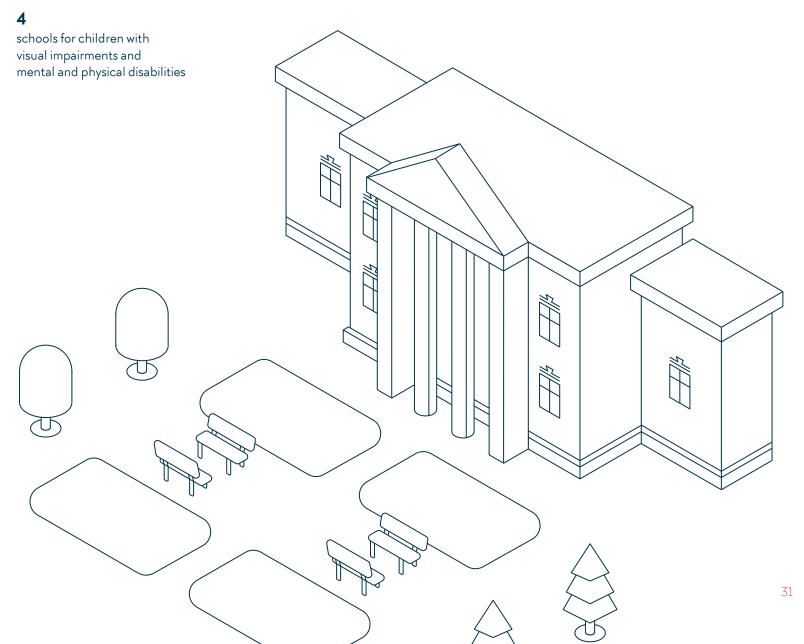
art and music schools



11 institutions of vocational education



12 sport schools



# Universities

### **Public Universities**

### Khmelnytskyi National University



### **Economics**

- · hotel and restaurant business
- business economics and analytics
- business Economics
- economic Cybernetics
- · accounting and taxation
- entrepreneurship, trade and stock market activity
- public administration
- · finance, banking and insurance
- · economic security

### Management and marketing

- HRM and labor economics
- marketing
- customs business
- · management of organizations
- business management and administration
- · management of foreign economic activity
- management of innovation activity

### International relations

- international relations, public communications and regional studies
- · International Economic Relations
- · international logistics and customs
- international business
- tourism

### **Engineering mechanics**

- road transport
- agricultural engineering
- · architecture and urban planning
- · industry mechanical engineering
- industry mechanical engineering (light industry machinery and equipment)

- electricity, electronics and electromechanics
- material science (restoration and technical service of cars)
- applied mechanics (instrumental production)
- applied mechanics (metal cutting machines and systems)
- applied mechanics (engineering technology)
- · industrial labor protection
- · energy management
- electrical appliances
- · engineering technologies

### Computer systems

- automation and computer-integrated technologies
- · software engineering
- · cyber security
- · computer engineering
- programming and protecting computer systems and networks
- · data analytics and mathematical modeling
- computer science and information technology
- · telecommunications and radio engineering

### Technology and design

- design (clothing design, graphic design and advertising design, interior and furniture design)
- · fashion in light industry
- chemical technology and engineering
- light industry technologies (design and construction of footwear and haberdashery goods)

### Khmelnytskyi University of Management and Law



- .
- management of organisations and administration
- · management

economy

- administrative management
- $\boldsymbol{\cdot}$   $\,$  finance, banking and insurance
- · public administration
- · tourism
- law
- · international law
- · social welfare

### Khmelnytskyi Cooperative Trade and Economic Institute

- finance, banking and insuranceaccounting and taxation
- entrepreneurship, trade and stock activities
- law
- · marketing
- hotel and restaurant business
- computer engineering
- · management (business services,
- tourism and trade)

The City's universities are interested in improving the quality of educational services, attracting foreign students and offering wide range of training courses to provide the labour market with a capable workforce.

# Khmelnitsky Polytechnic College of Lviv Polytechnic National University



### · management

law

· management

economy

· software engineering

automobile transport

· computer engineering

· software engineering

· industry-specific engineering

· applied mechanics

Khmelnytskyi Branch Campus of Vasyl Stus Donetsk National University "Business Innovation Center "DonNU-Podillya"





# Khmelnytskyi Institute of Social Technologies of the Higher Educational Institution "Ukraina"

- psychologysocial work
- law

### Private Universities



University of Economics and Business

- · accounting and taxation
- entrepreneurship, trade and exchange activities
- · economics
- finance and credit
- management



Khmelnytskyi Institute of "Higher Educational Institution "Interregional Academy. of Personnel Management"

- economics
- · finance, banking and insurance
- law
- tourism

Khmelnytskyi Economic University

- · accounting and taxation
- tourism
- finance, banking and insurance
- entrepreneurship, trade and stock activities



### Trade and Services

In recent years, the network of trade, restaurants and entertainment, and consumer services (Spas centers, barbershops, cosmetic services and many other kinds of services), including those operating under the terms of a franchise agreement, have grown rapidly.

One of the City's priorities is to develop the market infrastructure, shopping centers, and hotel and restaurant network, creating favourable working conditions for employees and improving the level of customer service.

The local market's basis is the driving force behind its development.

### Strengths







new methods of trade

new technologies

growing number of supermarkets and shopping malls

### As of 2020 there are

1,919 shops

536

restaurants and catering establishments in the City 429

household services

41 markets 45 ha

the area of markets in the city

### The Volume of Retail Turnover, billion UAH / million EUR



2015



€195.7

2016





€189.5

2017



2018







€209.7

€276.9 2019

€9.2/

€265.9 2020

### Khmelnytskyi Clothing Bazaar. Key Facts

Khmelnytskyi Clothing Bazaar is considered one of the largest in Ukraine and Eastern Europe. Its total area is more than 30 ha.

The market opened in 1987, grew into a large market complex and is one of the well-known continuously operated whole sale and retail clothing markets in Ukraine.

In the context of the crises of the 1990s, the market played an increasingly important role in contrast to trade in stores, and for thousands of the inhabitants of Khmelnytskyi as well as for representatives of other cities and regions of Ukraine, Belarus and Russia, it often was the only way to avoid unemployment.

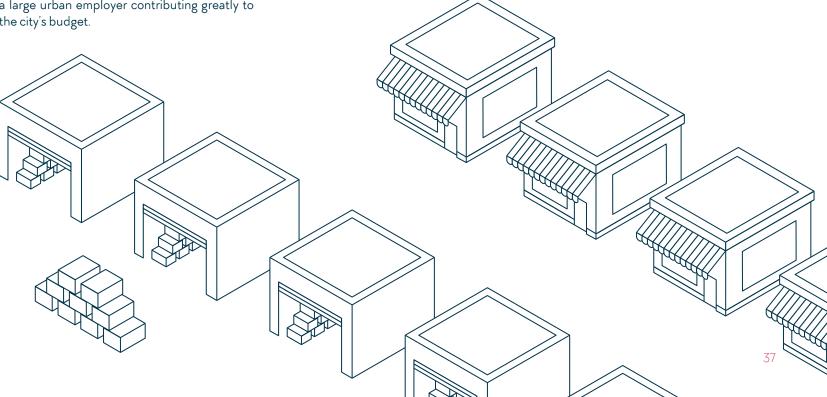
In the 1990s, the Khmelnytskyi Clothing Bazaar was the most stable working and growing enterprise in the City of Khmelnytskyi, and thus a large urban employer contributing greatly to the city's budget.

Gradually, the presence of the large market positively influenced the development of other industries in the City, in particular, contributed to the rise of the local garment industry, manufacturing, and construction industry.

Khmelnytskyi Clothing Bazaar is a place of business for more than 7500 entrepreneurs, merchants and employees.

Today the market includes 24 independent profile consumer markets (according to the types of the consumer goods).

The most popular goods are clothing (winter coats and wedding dresses above all), footwear, tulle and other textiles, as well as wedding accessories and goods for arrangement of home place.



# **Garment Industry**

# Strengths





accessible education facilities

qualified and experienced personnel

The Clothing and Textile Industry belongs to the industries in which the City traditionally has a strong competitive position. In order to stimulate its further development, one of the strategic objectives of the City Development Strategy by 2025 is the development of an ecosystem of apparel and agro-processing industries.

The City continues to promote and popularize apparel of the local clothing industry and host fashion festivals and shows. Khmelnytskyi has a huge potential for the export of garments internationally. There are many talented designers in the City and the city government supports the local producers, encouraging them to unite efforts for the joint promotion of clothing products to foreign markets.

In 2019, as part of the Modni project the City hosted an inaugural fashion show for kids and adults, aiming to support the local producers. The fashion show will be planned annually in *Khmelnytskyi*.

Khmelnytskyi trademarks are grouped into a cluster of 15 trademarks. Twice - in 2019 and 2020, local fashion industry representatives have presented their collections at Kyiv International Fashion Festival under the same brand as «Podillya Women Apparel Cluster».



talented fashion designers



geographic proximity of the Eastern and Central European markets

Khmelnytskyi is a strong center for apparel production. The local enterprises produce:

- dresses
- coats, short coats, capes, raincoats, anoraks, windbreakers, windproof jackets, including skiing sportswear and other articles
- trousers and breeches of wool or fine animal hair, synthetic or artificial fibers
- knitted underwear.

€ 1.05 billion

€ 35.3 million

the volume of industrial production of light industry, which amounted to

13,3% of the city processing

industry





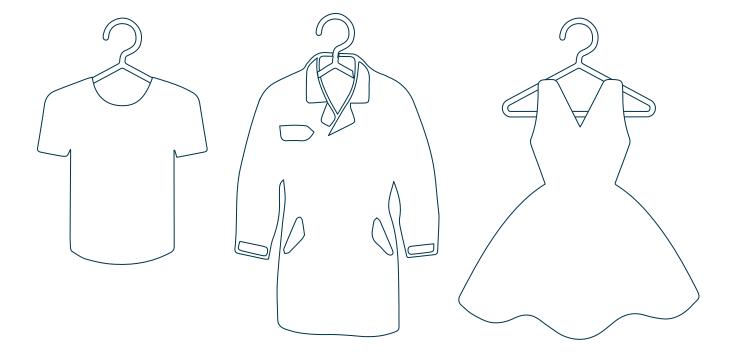


### **Educational Institutions**

The strong garment industry in *Khmelnytskyi* encourages many young people to choose technical education during upper secondary school, as they seek training in garment manufacturing technology, technology of garment production, design of clothing and related subjects.

The garment industry is supported by technical and infrastructure facilities and professional staff, largely graduated from Khmelnytskyi Center for Professional Services Education, Khmelnytskyi Professional Lyceum, and Khmelnytskyi National University.

| Field of study                              | Number of students 2019/2020 | Number of graduates in 2020 |
|---|------------------------------|-----------------------------|
| Tailor, cutter                              | 158                          | 51                          |
| Sewing Machine<br>Operator                  | 269                          | 84                          |
| Technology of the garment industry products | 288                          | 149                         |



# **Food Processing**

Khmelnytskyi region is rich in land suitable for cultivation of all kinds of plants of the moderate climate zone and is one of the regions with the highest insolation levels in Western Ukraine.

Khmelnytskyi region ranks sixth by agricultural production volume in Ukraine with 5.6 percent of all products in the country. Khmelnytskyi is surrounded by highly-efficient orchards idealfor fruit and vegetable processing.

Khmelnytskyi region ranks third in Ukraine in sugar beet production and the number of sugar factories in the country.

The Main Department of the State Service of Ukraine for Food Safety and Consumer Protection, which is located in the City, is an executive body responsible for implementing of the state policies in the field of veterinary medicine, safety and specific indicators of food quality, quarantine and plant protection, animal identification and registration, sanitary legislation, etc.



77.8%

of the region are

arable land

1246 kWh/m<sup>2</sup>

€ 413 million

insolation level annually – the highest level in Western Ukraine

exports of agricultural products in the region (2020)

>20 export countries € 960 million € 32.5 million

amount of the production of food and beverages in the city in 2020

### Exported in 2020 (tons)

363.5 of grains 248.3 vegetable products 140

finished food products

23.6 live animals and animals products 326.2 fats and oils of animals or vegetables

45

processing industry enterprises have been certified in accordance with the requirements of the international quality management systems and food safety, the ISO 9000 series, ISO 14000 series, ISO series 22000, international HACCP system.

The City has considerable potential to become a logistics center of agro-processing and the food industry, as well as the location for an agro-industrial cluster.

### Crop area



969.800 ha grains and pulse crops



69,800 ha sugar beet



594,260 ha sunflower



93,200 ha

~4.3 million tons of early grain crops was harvested in 2020

64.2 centner/ha of the yield amounted and ranked in the 2nd place in Ukraine

### Average crop yield in 2020



32.4 centner/ha sunflower



24.2 centner/ha



64.2 centners/ha total grain yield

403.8 centner/ha sugar beet

### Gross production of individual crops



1.4 million tons sugar raw materials



1.3 million tons potatoes

213.000 tons vegetables

### Of all categories of stockbreeding farms were sold



90.600 tons of meat



651.600 tons of milk



972.9 million



6 tons of wool

### Production of food and processing industry



193.400 tons white granulated sugar



refrigerated poultry meat







3.200 tons solid and processed cheeses



101.100 tons processed milk

# **Food Processing**

# The head offices of large agro-industrial companies located in Khmelnytskyi



# Svarog West Group Corporation

Svarog West Group Corporation is a rapidly growing agrarian company. At the present time the corporation consolidates companies, which operate in all spheres of agriculture (crops, livestock and horticulture) in *Khmelnytskyi*, Chernivtsi and Zhytomyr regions.

Svarog West Group Corporation offers plant growing, livestock farming, and horticulture services. The company produces grains and pulse crops, including wheat, oats, barley, sugar beets, corn, silage corn, sunflowers, soybeans, and rapeseed; fruits, including apples, pears, and plumps; juices; seeds; sugar; milk; and beef. Additionally, it offers dairy farming; grain, fruit, and vegetable storage; agricultural machinery distribution services.

svarog-agro.com/en/home



### Agroholding 2012 LLC

Agroholding 2012 LLC unites enterprises specializing in the cultivation of grain crops (except rice), legumes and oilseeds; growing vegetables and melons, root crops and tubers; growing of spice crops.



### Dubovo-agro LLC

"Dubovo-agro" is a company with more than 10 years of experience in trading of fresh fruits and vegetables. In 2013, the company started to expand greenhouses aiming at growing local vegetables. Today the company grows cucumbers, tomatoes and salads. However, the production covers only a part of the local market needs. Therefore, the company is actively working on further expanding its greenhouses.

dubovo-agro.com/en/pro-nas/



### Proskuriv-agro LLC

Proskuriv-Agro LLC is a successful modern meat processing plant founded in *Khmelnytskyi* in 1999. In 2000, it started production under the trademark "Khmelnytskyi Delicacies". Over the past 17 years, the company has established itself as a leading producer of quality sausages, smoked sausages, and semi-finished products.

The production capacity of the company is one of the largest in the region. "Khmelnytskyi Delicacies" delivers their products to most regions of the Western Ukraine and Kyiv.

delikates.com.ua



# "Evromost-EXIM" and "Ukr-Walnut" Group

"Evromost-EXIM" and "Ukr-Walnut" Group is one of the leading companies engaged in sale of walnuts.

The companies supply customers from Ukraine and other countries.

The products are subject to a strict quality control to meet international standards.

The main advantages of "Evromost-EXIM" and "Ukr-Walnut" companies are:

- all products meet state standards and UNECE DDP-02;
- quality packaging fully preserves the taste and useful properties of the products;
- · the best price and quality;
- constant availability of fresh products in stock;
- · fast execution of orders;
- · possibility of goods delivery by road to Europe;
- flexible system of discounts for regular customers.

ukr-walnut.com



### PJSC "Khmelnytskyi Maslosyrbaza"

Company produces more than 10 varieties of cheese, including Parmesan cheese, processed cheese and other cheese products, soft cheese, butter and spreads, whole-milk products, dairy drink powder.

msb.km.ua/en/about-company



### PJSC "Khmelpyvo"

PJSC "Khmelpyvo" is one of just a few breweries in Ukraine built in the pre-revolutionary period. The company uses ingredients grown in fertile lands of *Khmelnytskyi* region. Their "live" beer is produced without the use of preservatives and pasteurization, and is bottled exclusively in environmentally friendly packaging.





# Family House of Exquisite Sweets "Nasoloda"

"NASOLODA" is a family business, a modern enterprise, and a regional leader in the production of cakes and cookies

The products of "NASOLODA" are made from high quality natural materials and do not contain any preservatives. The technological process is carried out under the constant and strict quality control of the products. The high quality is guaranteed. Great taste, original and unique design are the main attributes by which it is easy to identify the "NASOLODA".

nasoloda.com.ua



### Cheese Dairy "Iberia"

Cheese Dairy "Iberia" guarantees the production of products only with the status "Natural product". Great care is taken to insure that the natural raw materials are of the highest quality. The use of preservatives, dyes, emulsifiers, stabilizers, vegetable fats and other types of food additives is not allowed for the production of products.

43

iberia.biz.ua/index.php/ua

### Construction

The construction industry in Khmelnytskyi is booming and trying to meet rising demand for commercial and retail space, building thousands of new homes and apartments.

The majority of the City's residential areas are connected to municipal utilities. There is a tendency toward the development of autonomous heating systems.

Khmelnytskyi construction industry also benefits from available labour and low-cost building materials.

129 thousand m<sup>2</sup>

of housing were approved for occupancy in 2020

56.5%

of the total new housing in Khmelnytskyi region



available and low-cost building materials



high demand for real estate

€ 4 billion € 115.3 million

of construction work in the City completed in 2019

78.8%

construction work completed by the city in the region

### The average cost of housing in new buildings in Khmelnytskyi and other regional centers

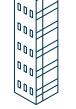
UAH/EUR/m2

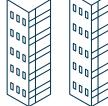
Ternopil € 14.100 / € 406 Zhytomyr € 14,500 / € 418 € 15,240 / € 440 Chernivtsi €15.505/€447 Rivne Vinnytsia € 18,000 / € 519 € 22,210 / € 640 Lviv € 29.199 / € 842 Kyiy













# Industries and Logistics

Khmelnytskyi is a center of engineering industry - local enterprises manufacture products such as electric transformers, electroplating equipment, equipment for printed circuit boards production, pipe welding equipment, metal products, concrete mixing equipment, agricultural equipment, trailers, and dairy equipment.

# Strengths



technical and infrastructural facilities



rich traditions of Khmelnytskyi engineering industry



geographic proximity to Central and Eastern European markets



geographical location facilitates business expansion to the EU and Eastern Neighbourhood



€ 14.87 billion € 503.2 million

volume of sold industrial products

€ 432.5 million

€ 12.5 million

metallurgical

production



4/1

and plastic products

€ 55.1 thousand € 1.86 thousand

volume of sold industrial production per person



€ 1.798 million € 51.9 million

production of rubber



€ 96.7 million € 2.8 million

manufacture of furniture and other articles, repair and installation of machines and equipment



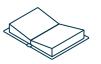
**€ 514.4** million € 14.7 million

production of chemicals and chemical products



696.1 million 20.1 million

mechanical engineering, except repair and installation of machinery and equipment



€ 318.3 million € 9.2 million

manufacture of wood products, paper production and printing

# Industries and Logistics

Turnover over € 100 million/ € 3.34 million

### Production of building materials

| ALC "Khmelnytskzalizobeton"<br>hzb.com.ua | Production of building materials           |
|---|--|
| "Tin-Impex"<br>tinimpex.com               | Production of aluminum foundry alloys      |
| "Nail" Ltd.<br>uk.nail.com.ua             | Production of nails by European standards  |
| "Dortrade Podillia" Ltd.                  | Production of non-metalic mineral products |

### **Engineering Industry**

"Trade House "Khmelnytskkhlib""

| State Enterprise "Novator" novator-tm.com          | Production of special equipment, automatic switches, r<br>ailway equipment, automatic control system and accounting<br>of energy carriers, meters, led lamps, medical equipment |
|--|---|
| PJSC "Ukrelectroaparat" uea.com.ua                 | Production of electrical products   |
| "Transformator Service" Ltd.<br>transf.com.ua      | Electric transformers production  |
| Khmelnytskyi branch of SE<br>Bordnetze Ukraine LLC | Wiring harness and cable products   |

### Production of chemicals and chemical products

| "Sirius Extrusion" Ltd. | Production of industrial and individual polymeric packaging |
|-------------------------|---|
| sirius.pro              |   |

### Textile production, clothing, leather goods and other materials

| "Karat" Ltd.<br>karatcarpet.com    | Production of carpets and rugs |
|------------------------------------|--------------------------------|
| Private Enterprise "Aslan-Tekstil" | Production of knitted fabric   |

### Wood products, paper production and printing activities

| . •   |
|---|
| Printing services                             |
|   |
| Milk processing, butter and cheese production |
|   |

Turnover € 10.1-100.0 mln / €315,000 - 3,34 million

| •       | •       |     |         |  |
|---------|---------|-----|---------|--|
| nain    | eering  | Ind | liietrv |  |
| וווצווו | CCIIIIS | HIU | iustiy  |  |
| 0       | 0       |     | /       |  |

| <b>"Valon – A" Ltd.</b> valon-a.org  | Production of transformer substations   |
|--|---|
| Ukrelcom Ltd.<br>ukrelcom.com  | Production of transformers  |
| Private industrial and commercial firm "Bdzhilka gesal.com.ua                        | Production of molds for thermoplastic machines  |
| "Valder" Ltd.<br>www.walder-Itd.com  | Production of concrete mixing equipment   |
| PJSC "Zavod "TEMP""<br>www.temp-mash.com.ua  | Production of electroplating equipment, equipment for printed circuit boards production, pipe-welding equipment, metal prod |
| "Duvelsdorf Ukraine" Ltd.<br>duevelsdorf.com.ua                                      | Production of hinged agricultural equipment   |
| Scientific and production firm "Advismash" www.advismash.com.ua                      | Production of spare parts for sugar industry equipment  |
| "Santey" Ltd.<br>santey.com.ua   | Production of trailers  |
| "PRYCMA-PRES" Public Company<br>prigma.km.ua   | Production of equipment for wire products manufacturing   |
| PJSC for technical operation and service of dairy equipment "Tesmo-M" tesmo-m.com.ua | Production, operation and service of dairy equipment  |
| "R.I.N.O" Ltd.<br>tov-rino.com.ua  | Production of agricultural machinery  |

### Production of chemicals and chemical products

|   | •   |
|---|---|
| "SCIENTIFIC-MANUFACTURING<br>ENTERPRISE "ARTHIM"" Ltd | Production of soap and detergents, facilities for cleaning and polishing    |
| "Ecoplast" Ltd.                                       | Production of goods out of polymeric materials                              |
| <b>"Poli-pak"</b><br>poli-pak.km.ua                   | Production of other plastic products  |
| "2K" Ltd.   | Production of soap and detergents,<br>facilities for cleaning and polishing |

### Production of building materials

| •  |  |
|--|--|
| <b>"Europe – Export plus" Ltd.</b> europaexportplus.com                  | Production of foundry alloys               |
| Khmelnytskyi branch of<br>"Arsenal-center" Ltd.<br>arsenal-center.com.ua | Production of metal building constructions |

Manufacture of bread and bakery products; production of flour confectionery, cakes and short-term cakes 46

| "STEELART.UA" Ltd.   |   |
|--|---|
| steelart-ua.com  | Production of metal building constructions  |
| ALC "Khmelnytskyi plant of building materials"   | Production of building materials  |
| Khmelnytskyi unit of "Plant of<br>Hydroarmatura" Ltd.<br>gidroprom.com.ua  | Production of building materials  |
| <b>"Mriya Zabudovnyka" Ltd.</b><br>mz.km.ua  | Production of building products out of plastics   |
| "Budmaterialy" Ltd.  | Production of building materials  |
| <b>"Vesnyanka" Ltd.</b><br>vesnyanka.com.ua  | Production of metal plastic windows   |
| Private Enterprise "Novi tekhnolohii" novit.com.ua   | Production of building products out of plastics   |
| Private Enterprise "Window systems EM" wsem.com.ua   | Production of building products out of plastics   |
| "CLEVER PRODUCTION GROUP" Ltd. clever-decor.com  | Production of plastic plates, sheets, pipes and plastic profiles  |
| Private research and production enterprise "Corpuscula"  | Production of additives to building mixtures, metal plastic windows   |
| Wood products, paper produc  | ction and printing activities   |
| "Ena" Ltd.   | Production of printed products  |
| "Grass" Ltd.   | Production of corrugated cardboard, paper and cardboard packaging   |
| "CNE.T" Ltd.   | Draduation of points varyighes and similar products printing  |
|  | Production of paints, varnishes and similar products, printing inks and mastics   |
| <b>"Polihraphist – 2"</b> poligrafist.com  | Production of paints, varnishes and similar products, printing inks and mastics  Production of cardboard packaging and printing products        |
| poligrafist.com  | inks and mastics  |
| poligrafist.com  | Production of cardboard packaging and printing products   |
| Textile production, clothing, I  | Production of cardboard packaging and printing products  eather goods and other materials   |
| Textile production, clothing, I  "Litma" litma.com.ua  Commercial and Industrial Enterprise "Universal" Ltd.   | Production of cardboard packaging and printing products  eather goods and other materials  Production of footwear                               |
| Textile production, clothing, I  "Litma"  itma.com.ua  Commercial and Industrial Enterprise "Universal" Ltd. universal-ua.com  "Bembi" Ltd.            | eather goods and other materials  Production of footwear  Production of garments  Production of children's clothing from the first days of life |
| Textile production, clothing, I  "Litma"   litma.com.ua  Commercial and Industrial Enterprise "Universal" Ltd. universal-ua.com  "Bembi" Ltd. bembi.ua | eather goods and other materials  Production of footwear  Production of garments  Production of children's clothing from the first days of life |

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# Industries and Logistics

Industry development is supported by University. More than 1,000 students technical and infrastructural facilities are currently enrolled in the fields of as well as by professional staff, largely study related to this sector. graduated from Khmelnytskyi National

|               | Field of study   | Number of students 2019/2020 | Number of graduates in 2020 |
|---------------|--|------------------------------|-----------------------------|
|               | Software engineering                                     | 108                          | 101                         |
|               | Computer engineering                                     | 310                          | 304                         |
| 4             | Applied mechanics  | 118                          | 100                         |
|               | Material science   | 106                          | 51                          |
|               | Industry engineering                                     | 142                          | 82                          |
| (((1)))       | Electricity, electrical engineering and electromechanics | 161                          | 137                         |
| $(((\cdot)))$ | Telecommunications and radio engineering                 | 132                          | 98                          |
|               | Light industry<br>technology                             | 288                          | 149                         |
|               | Chemical technology and engineering                      | 41                           | 25                          |

Many young people choose technical education during upper secondary school in the field of automotive technology, machine science and related subjects.

### Vocational and technical educational institutions

|                      | Number of graduates in 2020 |
|----------------------|-----------------------------|
| Locksmith,<br>fitter | 325                         |
| Electrician          | 137                         |
| Welder               | 142                         |

# Industries and Logistics



The network of roads Kyiv-Lviv, Odessa-Lviv, Chernivtsi-Kyiv, highways Zhytomyr-Chernivtsi (H03) and a part of the international route E50 - the road Stryi - Ternopil - Vinnytsia -Kropyvnytskyi – Znamianka makes Khmelnytskyi an ideal location for the development of the TFL (Transport, Forwarding, Logistics) sector.

Khmelnytskyi also has an excellent geographical position for businesses that want to combine development within Ukraine and expansion to the markets of the EU, Russia, Belarus, and other Eastern Partnership countries, Turkey, Central Asia and China.

Kyiv, the capital and the largest city in Ukraine, is only four hours away from Khmelnytskyi. Within

24 hours via road transport, you can reach Warsaw, Moscow, Istanbul, Helsinki, Prague, Berlin and Bucharest.

Khmelnytskyi has the potential to become the main logistical center of the Western Ukraine. The principal reasons are its favourable geographical position and developing transport infrastructure network, as well as the accessibility of resources necessary to implement large-scale logistic investments.

The region also offers space for construction of the warehouses at relatively low prices. The City continues to advance infrastructure development making the region more investment-friendly.

### Logistic Centers in the city



50

Nova Poshta LLC, a leader in express shipping in Ukraine, received 9.5 million euros funding from the European Bank for Reconstruction and Development (EBRD) for construction of infrastructure facility in Khmelnytskyi. The sorting terminal in Khmelnytskyi is modernly equipped, the average throughput is approximately 8,500 parcels per hour. The total capacity of sorting is 18,000 shipments per hour. Implementation of the automated sorting terminal in Khmelnitskyi helped to increase the efficiency of loading cars by 20 percent and reduce emissions of atmospheric CO2 by 1,200 tons per year. The facility is the second largest innovative terminal in Western Ukraine.

novaposhta.ua/en

Hrechany is a central district station of the Directorate of the South-Western Railway of Zhmerynka. The Hrechany Station is a large junction for railway transport and provides transit, cargo and passenger transportation. From the station, depart lines run to Ternopil, Starokostiantyniv, Zhmerynka and Yarmolyntsi. The station is a transit point and has six main tracks, seven receiving-departure tracks and 10 sorting-departure tracks.

### **BPO / SSC / IT sector**

According to the Khmelnytskyi Development Strategy by 2025, the ecosystem of IT sector and creative industries will be formed in the City. A special platform is being designed for various IT initiatives and synergies between them, providingnew opportunities to bring together the efforts of the City administration, local businesses and the community for the City sustainable development.

\$ 445,400

valuation of the City exported services in the field of IT in 2020

city enterprises specialize in providing IT and SMM services and business outsourcing services. Some of them are enterprises

with foreign investments

>35

office space market

climate

# Strengths



rapidly growing

office rental rates availability of up to 20% lower qualified staff than in central and



friendly business



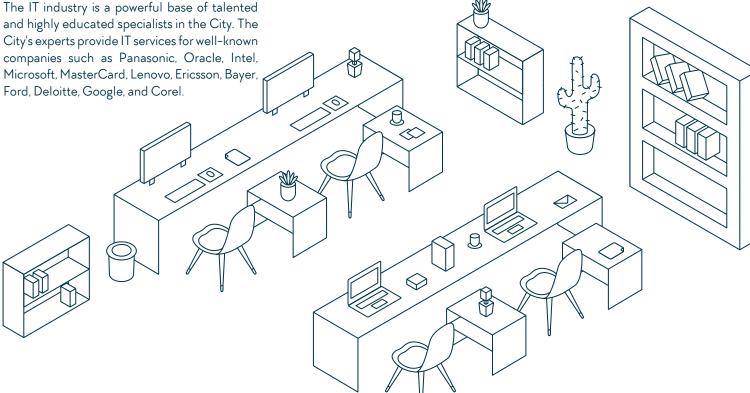
western Ukraine

city authorities are ready to support ideas



[8]

relatively low labour costs (the average salary in the city's IT sector is about € 340 a month)



# Photo: Oleksandr Savenko

# **Business Environment**

The official site of the City Council https://khm.gov.ua/en is modern, well-structured and useful for business representatives. There is a section that publishes all documents approved by the local authorities: decisions of the City Council and the Executive Committee, orders of the mayor, regulatory acts, etc., as well as draft decisions. News is regularly updated.

Different thematic sections such as "For Citizens" and "For Business" can be found.

In particular, the section "For Business" contains the strategy and plans of the city development, business development programs, information about the main enterprises of the city, information about administrative services for economic entities, information on competitions, auctions and rent of municipal property, links to Khmelnytskyi investment profile.

Registration of a new business is free of charge and takes place within one day at a single location. The cost of registering a property is UAH 190 – 9,610 and can take from 2 hours to 5 working days. Construction permits are free of charge and are approved within 10 working days.

In order to increase the access of local producers to participation in exhibition and fair events, in 2020 the City Council approved the "Procedure for partial compensation of participation of local

>3,500

business entities are registered annually

88

small enterprises on

80% 10

thousand people

Number

entrepreneurs

producers in fair events from the city budget".

legal entities

20%

private

In Khmelnytskyi, the information provision for businesses is constantly being improved, namely, the open unrestricted access to the General Plan, the zoning plan of the City, the town-planning cadastre and other city-planning documentation.

Key administrative bodies of the Khmelnytskyi region are located in the City, as well as a system of providing administrative services; 217 administrative services and issuance of 23 types of permits are available.

Potential investment objects are identified and accessible; information and terms are available at https://invest.khm.gov.ua/en. Service infrastructure for business has a sufficient level of development.

In order to develop and popularize entrepreneurial activity, to form the knowledge necessary for young people to start their own business, the City Council has created projects of the School of Financial Literacy and Business English "Smart Finance" and "Young Entrepreneur School".

# The network of banking institutions serves the city business

|                            | Number     |
|----------------------------|------------|
| Name of the bank           | of offices |
| PJS CB "Pryvatbank"        | 16         |
| JSC "Oshchadbank"          | 16         |
| PJSC "Alfa-Bank"           | 5          |
| PJSC "A – Bank"            | 5          |
| JSC "Ukrsybbank"           | 2          |
| JSB "Radabank"             | 2          |
| JSC "Raiffeisen Bank Aval" | 2          |
| PJSC "Pumb"                | 2          |
| JSC "UKREXIMBANK"          | 2          |
| JSB "UKRGASBANK"           | 2          |
| PJSC "CB"AKORDBANK"        | 2          |
| PJSC "TAKSOMBANK"          | 1          |

| Name of the bank            | of offices |
|-----------------------------|------------|
| PJSC "Credobank"            | 1          |
| JSB "PIVDENNYI"             | 1          |
| JSC "OTP BANK"              | 1          |
| PJSC "Sberbank"             | 1          |
| PJSC "UNIVERSAL BANK"       | 1          |
| PJSC "CREDIT AGRICOLE BANK" | 1          |
| PJSC "OKCI BANK"            | 1          |
| PJSC "IDEA БАНК"            | 1          |
| PJSC "MEGAБАНК"             | 1          |
| PJS CB "PRAVEX-BANK"        | 1          |
| PJSC "SBERBANK"             | 1          |
|                             |            |

# **Industrial Park**

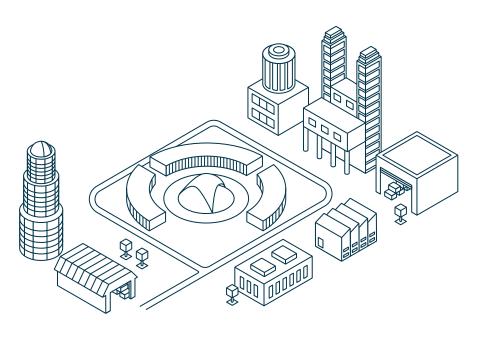
According to the decision of the session of the Khmelnytskyi City Council Nº 15, the Concept of the Khmelnytskyi Industrial Park was approved and the Khmelnytskyi Industrial Park was established.

By the order of the Ministry of Economic Development dated 18.02.2019 Nº188 the industrial park "Khmelnytskyi" is included in the Register of industrial parks. A detailed survey of the soil of the land plot for the industrial park was carried out. Preparations are underway for project works on the arrangement of transport infrastructure. Preparations are underway for a competition to select a management company.

Establishment of the industrial park "Khmelnytskyi" provides new opportunities for industrial development, strengthening cooperation between companies, investors, local governments, economic development institutions and other stakeholders.

Location: Khmelnytskyi, 18 Vinnytske Shose Str.

Total area: 90.9324 ha



### Establishment of an industrial park has a lot of advantages

### tax incentives

- duty exemptions for equipment used during industrial park arrangement;
- duty exemptions for equipment used for business activities within the industrial park<sup>1</sup>
- 1 Part 6 of Article 287 of the Customs Code of Ukraine
- 2 Clause 9 of Article 27 of the Law of Ukraine "On Industrial Parks"

### government support

- · interest-free loans
- irrevocable target financing for industrial park arrangement<sup>2</sup>.

# Structure of the local budget

### Share of the major budgetary sources in the structure of own revenues, 2020 (UAH mln)

| Income Tax of Individuals              | 1003.6 | 55%  |   |
|--|--------|------|---|
| Singletax                              | 274.3  | 15%  |   |
| Excise tax                             | 148.7  | 8%   |   |
| Payment for land                       | 147.5  | 8%   |   |
| Own revenues of budgetary institutions | 129.2  | 7%   |   |
| Fee for administrative services        | 30.5   | 2%   | - |
| Real estate tax                        | 19.7   | 1%   | • |
| Deposit fee                            | 12.5   | 1%   | • |
| Equity funds                           | 10     | 0.5% | • |
| Others                                 | 49.6   | 3%   | _ |

### Development budget (UAH mln)

| Department of Housing and Communal Services       | 154.2 | 64% |   |
|---|-------|-----|---|
| Department of Communal Construction               | 53    | 22% |   |
| Department of Education                           | 13.1  | 5%  |   |
| Department of Social Protection of the Population | 7.5   | 3%  |   |
| Department of Health                              | 5.5   | 2%  |   |
| Executive Committee of the City Council           | 1.7   | 1%  | • |
| Department of Youth and Sports                    | 1.4   | 1%  | • |

# **Local Taxes and Fees**

### Tax on real estate other than land

Residential property tax is 0.5 percent of the minimum wage per 1 square meter of residential property owned by one owner:

- for apartments, total area of which equals up to 300 square meters
- $\boldsymbol{\cdot}$  for residential houses, total area of which equals up to 500 square meters
- for different kinds of residential property, total area of which equals up to 500 square meters.

in other parts of the city

The tax base is reduced by 60 square meters for apartments and by 120 square meters for houses regardless of their number.

The tax period is one calendar year.

If the area is larger than indicated (more than 300 square meters for apartments and more than 500 square meters for houses) the amount of tax increases by UAH 25,000 / EUR 778 per year for each object of residential property.

### Non-residential real estate tax depends on the property type

0,25

| Objects of non-residential property  | Tax rate    |
|--|-------------|
| Hotel buildings (hotels, motels, campsites, boarding houses, tourist centers, camps for rest, holiday homes)   |             |
| in the central part of the city  | 0,25        |
| in other parts of the city   | 0,25        |
| Office buildings:  1) financial service buildings (banks, credit unions, pawnshops, leasing companies, trust companies, insurance companies, institutions for accumulation of pensions, investment funds and companies and other legal entities that provide financial services) | -           |
| in the central part of the city  | 1           |
| in other parts of the city   | 0,5<br>0.25 |
| 2) administrative buildings  | 0,25        |
| Trade buildings (shopping malls, department stores, shops, pavilions and halls for fairs, bases and warehouses of trade, catering enterprises, buildings of consumer service companies, automobile repair shops)   |             |
| in the central part of the city  | 0,2         |

| Objects of non-residential property  | Tax rate |
|--|----------|
| Buildings of public catering establishments (restaurants, bars, cafes, dining, snack bars, etc.) |          |
| in the central part of the city  | 0,5      |
| in other parts of the city   | 0,25     |
| Medical institutions of private ownership:   |          |
| in the central part of the city  | 0,2      |
| in other parts of the city   | 0,25     |
| Covered markets  | 0,1      |
| Garages (ground and underground)<br>and covered parking lots                                     | 0,05     |
| Stations, bus stations   | 0,05     |
| Other buildings:   |          |
| in the central part of the city  | 0,5      |
| in other parts of the city   | 0,25     |
|  |          |

### Other taxes and fees

| Land tax                               | 1 percent of the normative monetary valuation of land   |  |  |  |
|--|---|--|--|--|
| Land rent                              | from 3 percent of the normative monetary valuation, depending on the purpose of the land plot   |  |  |  |
| Transport tax                          | cars older than 5 years that have a value of more than 750 minimum monthly wages are required to pay transportation tax. The tax rate is set at the rate of € 2,500 / € 77.8 per calendar year for every car that is subject to tax   |  |  |  |
| Tourist tax                            | differentiated rates depending on the cost of hotel accommodation:  for domestic tourism – from 0.15% (the cost of living per day up to UAH 300) – up to 0.5% (over UAH 1,800 per day) at the maximum rate of 0.5% according to the Tax Code of Ukraine  for inbound tourism – from 1.5% (up to 300 UAH) – up to 5.0% (over UAH 1,800) at the maximum rate of 5% according to the Tax Code of Ukraine.  |  |  |  |
| Parking fee                            | 0.05% of the minimum wage set for January 1 of the tax (reporting) year (with a maximum rate of 0.075% according to the Tax Code of Ukraine)  |  |  |  |
| Single tax for small business entities | the rates of the single tax for the first group of payers are set at 10 percent of the subsistence minimum (as of 01.01.2020 – UAH 2,027 / EUR 76.7), for the 2nd group of payers – 15 percent to the minimum wage (as of 01.01.2020 p. – UAH 4,723 / EUR 178.8). for the third group of natural persons – entrepreneurs according to the Tax Code of Ukraine, the tax rate is set at 5 percent of the income (VAT) or 3 percent of the income (excluding VAT). |  |  |  |

### Groups of single tax payers

### 1st group

natural persons – entrepreneurs who carry out exclusively retail sales of goods from trading places in the markets and / or conduct economic activities for the provision of household services to the population

### 2nd group

natural persons – entrepreneurs who carry out economic activities in providing services, including household services to single tax payers and / or the population, production and / or sale of goods, restaurant services

### 3rd group

natural persons – entrepreneurs and legal economic entities of any organisational and legal form

# Trading and Office Centers

The City is one of the most beautiful and greenest regional centers of Ukraine, lies along both sides of the Southern Buh River. Public green areas include parks, squares, waterfront, with a total area of 113 hectares. The streets and squares of the City are filled with green chestnuts and linden trees, numerous flowerbeds and fountains.

According to the safety rating of the regional centers, which was published by the Institute of Public and Economic Research in May 2017, Khmelnytskyi was recognized as the safest city among other Ukrainian cities.

~110,000 m<sup>2</sup>

the resources of modern trading and office spaces in Khmelnytskyi in total

| Building                                  | Address                               | Trading and office floor space, m <sup>2</sup> | Construction year |  |
|---|---------------------------------------|--|-------------------|--|
| Mega Shopping Center                      | 1 Proskurivskoho Pidpillia Str.       | 858.5  | 2003              |  |
| Rico Shopping Center                      | 69 Prospect Myru Str.                 | 820.4  | 2002              |  |
| Epicenter Shopping Center                 | 11/4 Zarichanska Str.                 | 19316.2  | 2007              |  |
| Oasis Shopping and Entertainment Center   | 2A Stepana Bandery Str.               | 27983.9  | 2008              |  |
| Magnit Shopping and Office Center         | 21 Podilska Str.                      | 1444.2   | 2005              |  |
| LM Shopping Center                        | 11 Soborna Str.                       | 864.3  | 2008              |  |
| Trade House LM                            | 17/4 Vaisera Str.                     | 677.4  | 2002              |  |
| Passage Shopping Center                   | 11 Soborna Str.                       | 2293.6   | 2008              |  |
| Mandarin Plaza Trading Center             | 11 Soborna Str.                       | 2800.0   | 2013              |  |
| Dytiachyi Svit Shopping Center            | 4/3 Proskurivska Str.                 | 1440   | 2000              |  |
| Agora Shopping Mall                       | 2/1B Starokostiantynivske Shosse Str. | 6573.5   | 2014              |  |
| Atrium Business Center                    | 63 Proskurivskoho Pidpillia Str.      | 3034   | 2004              |  |
| Kvartal Shopping and Entertainment Center | 17 Kamianetska Str.                   | 13000  | 2016              |  |
| Lybid Plaza Shopping and Hotel Center     | 21 Kamianetska Str.                   | 3231.9   | 2008              |  |
| EL Shopping Center                        | 42/1 Nyzhnioberehova Str.             | 4500   | 2015              |  |
| Promenad Oleksandrivskyi Shopping Mall    | 16 Proskurivska Str.                  | 3124.6   | 2011              |  |
| SV Recreation and Entertainment Center    | 1A Svobody Str.                       | 9000   | 2009              |  |
| WOODMALL Shopping Center                  | 6A Trudova Str.                       | 9100   | 2018              |  |
| PARUS Business Center                     | 1/1 Stepana Bandery Str.              | 5200   | 2018              |  |

# **Event and Exhibition Facilities**

Khmelnytskyi has a rapidly developing business support infrastructure. There are 16 hotels and conference centers operating here, such as "Lybid Plaza" Hotel, "Colisei" Hotel and Restaurant Complex, "Panskii Mayetok" Hotel and Restaurant Complex.

16 hotels and conference centers

| Hotel  | Address                   | Conference Halls: number, capacity   |
|--|---------------------------|--|
| Vic Zhan Hotel Complex                             | 5/1 Berezneva Str.        | conference hall for 40 persons   |
| Eneida Hotel                                       | 8 Heroiv Maidanu Str.     | conference hall for 50 persons   |
| Lube Plus Hotel and Restaurant Complex             | 18 Yevropeiska Str.       | conference hall for 65 persons   |
| Panskii Mayetok Hotel and Restaurant Complex       | 11 Verkhnia Berehova Str. | 2 conference halls for 250/50 persons  |
| Tsentralnyi Hotel                                  | 5 Haharina Str.           | conference hall for 70 persons   |
| Lybid Plaza Hotel                                  | 21 Kamianetska Str.       | conference hall for 80 persons   |
| Shotlandia Hotel Complex                           | 50 Zahidno-Okruzhna Str.  | panoramic hall for 35 persons  |
| Podillia Hotel                                     | 34 Shevchenka Str.        | conference hall for 50 persons   |
| Colizei Hotel and Restaurant Complex               | 1A Chkalova Str.          | conference hall for 100 persons  |
| Reikartz Khmelnytskyi Hotel and Restaurant Complex | 10 Hertsena Str.          | conference hall for 100 persons  |
| Park-Hotel   | 103/3 Prospect Myru Str.  | restaurant room is available for 50-60 persons   |
| Yanisol Hotel and Restaurant Complex               | 40a Svobody Str.          | conference hall for 30 persons   |
| Sobkoff Hotel and Restaurant Complex               | 15/1 Prybuzka Str.        | conference hall for 100 persons  |
| Arena Hotel and Restaurant Complex                 | 20 Proskurivska Str.      | restaurant room is available – for 250 persons on the ground floor, for 100 persons on the first floor |
| POTOCKI  | 66 Hrushevskeho Str.      | conference space available for 35 persons  |

### Investments

The national rating agency "IBI-Rating" assigned to the city of Khmelnytskyi the investment attractiveness rating at invA+ level. A rating object with an invA+ rating is characterized by high investment attractiveness compared to other rating objects. The city is featured by a significant activity of investors providing the growth of most basic indicators in the socio-economic area. In addition, for the first time, the city's credit rating was determined, according to which Khmelnytsky was rated at the level of uaA. This means that the city is characterized by high creditworthiness. Based on the results of Transparency International Ukraine's annual report, in 2020, Khmelnytskyi ranked third in Ukraine in transparency in investment and economic development among Ukraine's 100 largest cities.

### **Capital Investments**

In 2020, the volume of mastered capital investment amounted to UAH 3.1 billion / EUR 105 million.

Capital investment per capita in 2020 amounted to UAH 11,600/  $\in$  393.

### Foreign Direct Investments

As of 31.12.2020, the total amount of foreign direct investment attracted to the City's economy was \$33.75 million. The volume of the direct foreign investments per capita in 2019 was \$125.1.

# 20 investment countries

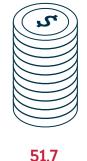
Considering foreign direct investments by the type of activity, it should be noted that investors tend to invest in the sectors with faster turnover and high profitability (wholesale and retail trade, real estate transactions), as well as in already developed sectors. Thus, about USD 21.5 million of foreign direct investment is concentrated in the enterprises of wholesale and retail trade, accounting for 63.8 percent of their total volume.

About USD 11.5 million is directed towards development of the city industrial enterprises, which is 34.1 percent of the total volume, including USD 3.2 million to the production of rubber and plastic products, other non-metallic mineral products, and USD 7.2 million to production of food products, beverages, and tobacco products.

# Direct investments (equity and debt instruments) in Khmelnytskyi's economy, mln. USA







40.1

2017

**40.4 2018** 

2020

# **Success Stories**

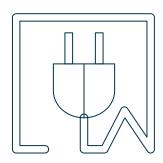


### 2K Joint Ukrainian-German Enterprise

- household chemicals, cosmetics
- European quality

2K is a joint Ukrainian–German enterprise that produces household chemicals: powders on a phosphate–free basis, cosmetics from natural ingredients, in particular, gels for washing, liquid soap, fat and stains removing agents, etc. The quality of the products is constantly controlled by the German laboratory and meets all EU standards. The products are sold in Ukraine, and are also exported.

More information: **2k.company** 

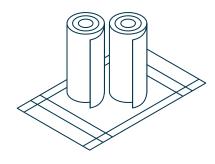


### **SEBNUA**

- high-voltage bundles
- · German investments EUR 5-6 mln
- Wire harness production for such global brands as BMW, Mercedes-Benz, Volkswagen, etc.

Four continents, 14 countries, more than 39 locations, and *Khmelnytskyi* is among them. Working at Sumitomo Electric Bordnetze (SEBN) means networking. With colleagues, partners and customers. With the future of the automobile. But also with a very special corporate culture. Our company stands for stability and continuity and is valued worldwide for its fairness.

More information: 2k.company

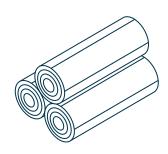


### Karat

«Karat» is a modern successful company and is the leader in the development of carpet production in the textile industry in Ukraine. The company exports products to more than 30 countries worldwide. «Karat» focuses on increasing profitability and risk diversification by developing its own line of textile raw material production, which minimizes its dependency on raw materials and opens up a new market for synthetic fibers production.

More information: karatcarpet.com

# **Success Stories**

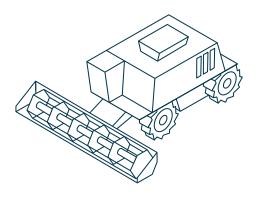


# Sirius Extrusion Company

- polymeric packaging
- · export to the EU countries

Sirius Extrusion Company was founded in 2000 in *Khmelnytskyi* City. For 19 years, the company has succeeded in becoming one of the largest producers of polymeric packaging products in Ukraine. The success of Sirius Extrusion is supported by the constant expansion of product markets, by establishing cooperation with foreign clients from Russia, Azerbaijan, Kazakhstan, Lithuania, Latvia, Poland and other countries of central and Eastern Europe. Sirius professionals managed to complete the development of an innovative product - the 31-layer Colchuga film, which is the most durable and economical polymeric packaging, and has no analogues in Ukraine.

More information: sirius.pro



# Duevelsdorf Ukraine LLC

Düvelsdorf Ukraine LLC is an enterprise with a 100 percent German investments, which produces equipment for agriculture and forestry. The first products were shipped at the end of 2012 and sales have grown ever since. Finished goods are exported to Germany, Austria, Denmark, France, Luxembourg, and Switzerland. In 2016, the production area was tripled, new equipment installed, and the number of jobs increased.

More information: duevelsdorf.com.ua



# Interesting Facts about Khmelnytskyi

### Khmelnytskyi has

- · the largest number of the monuments to the Ukrainian hetman Bohdan Khmelnytskyi in the
- · unique scrap metal sculptures by the artist Mykola Mazur in the city
- · 10 museums in a line in the main street
- · the only museum-studio of photo art in Ukraine
- · the only Kut mono-theatre in Ukraine
- · unique monument to Baron Munchausen
- · Khmelnytskyi is in the top five cities in Ukraine by the number of gas stations for electric trucks

third place among Ukrainian cities by the level of diverse leisure opportunities. Broad access to public services, plenty of greenery within the City, various entertaining and catering establishments along with numerous places where you can spend quality time – it all makes Khmelnytskyi a truly unique

In 2020, the IRI ranked Khmelnytskyi the

There is an indoor water park "The 7th Ocean" in the City, equipped with nine swimming pools, six adult slides and a water complex for children. There are 893 monuments and 122 cultural heritage sites in the City, including 115 architectural objects representing the buildings from the beginning the last century.

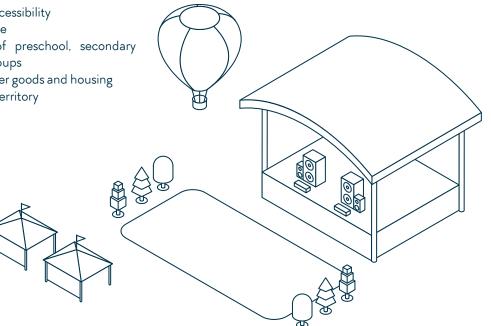
>200

citywide and 10 large-scale cultural and artistic events are held in the City each year.

### **Cultural Life**

The most positive aspects of the quality of life in Khmelnytskyi, which make the City a great place to live in are:

- · security
- · quality of services
- · convenient city travel
- public transport accessibility
- sports infrastructure
- availability of preschool, secondary education, interest groups
- · affordable consumer goods and housing
- · a clean and green territory



### Annual Key Events in Khmelnytskyi



Christmas Fair











Jazz Fest Podillia festival

RockBuh rock festival

City Day

**Translatorium** festival

A • R • T

SHOW







HlushenkovFolkFest - International folk dance festival



festival





**Project** 

**ArtMajorShow** The MoDni

February 20 -Khmelnytskyi Chamber Fest -International festival of March 3 chamber music April 11 -**Easter Fair** May 10 May 16-17 **Europe Day** May 23-24 Nova Poshta half marathon May 30-31 Rock&Buh festival May 31 Twins Parade Echo International one-man June Show festival June 13-14 Jazz Fest Podillia Festival June 20 Strong Men Games with V. Virastiuk June 20-21 MyFest youth festival June 27-28 American Picnic **July 5-6** Celebration of Ivana Kupala

| August 8                   | Tolocar and scooter racing  |  |
|----------------------------|---|--|
| August 14-15               | Fashion Days in Khmelnytskyi –<br>the MoDni Project                           |  |
| August 22-24               | <b>Vyshyvanka Parade</b> and ethnic jambored<br>on Ukrainian Independence Day |  |
| August 22-24               | Tour of Starodub Brothers<br>bicycle race                                     |  |
| August 28-30               | Respublica International festival   |  |
| September 6                | Peak of Freedom cycling and uphill run  |  |
| September 26-27            | City Day  |  |
| September 26-27            | Pidpillia Kavy coffee festival  |  |
| October 2-4                | <b>Translatorium</b> – all-Ukrainian literary and translation festival        |  |
| October 14                 | Knight's Cross festival of the rebellious spirit                              |  |
| November 6-8               | Singing Assembly  |  |
| December 1 -<br>January 19 | Christmas Fair  |  |

### **Achievements**

The Parliamentary Assembly of the Council of Europe (PACE) appreciates the efforts of the city of Khmelnytskyi toward European integration, economic development, energy management and international cooperation, and in recognition it recently awarded the city with the Flag of Honour (2017), the Plaque of Honour (2019) and the Europe Prize (2021).

Khmelnytskyi was selected to join the Open Government Partnership (OGP), an organization that brings together governments and societal leaders to create a more transparent, inclusive and participatory government. In 2017, the City joined the European Union's Mayors for Economic Growth Initiative (M4EG).

A Memorandum of Cooperation was signed between the Sid Forum Ukraine International Charity Fund and the Khmelnytskyi City Council to fund an iHUB Innovation and Entrepreneurship Support Center.

In November 2018, a Memorandum of Understanding between the Silk Road Alliance and the City of Khmelnytskyi was signed.

In January 2019, an agreement was signed with the European Bank for Reconstruction and Development on credit financing of the project for the modernization of the municipal solid waste infrastructure in the city. In 2019, Khmelnytskyi was recognized the first in nomination "The Most Successful Ecological City" on the Eco Triumph contest within the fifth ecological forum "V Lviv Eco Forum 2019".

